

Registration No.: 202301017784 (1511706 - T) (Incorporated in Malaysia)

UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

Registration No.: 202301017784 (1511706 - T)

(Incorporated in Malaysia)

UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

| | INDIVIDUAL QUARTER | | CUMULATIVE QUARTER | | |
|---|--------------------|--------------|---------------------------|-------------|--|
| | 3 months | s ended | 6 months | ended | |
| | | Restated Res | | Restated | |
| | 30.06.2025 | 30.06.2024 | 30.06.2025 | 30.06.2024 | |
| | RM'000 | RM'000 | RM'000 | RM'000 | |
| | | | | | |
| Revenue | 2,707,819 | 2,419,897 | 5,319,384 | 4,845,757 | |
| Cost of sales | (2,382,786) | (2,132,373) | (4,679,854) | (4,275,729) | |
| Gross profit ("GP") | 325,033 | 287,524 | 639,530 | 570,028 | |
| Other operating income | 225,302 | 183,822 | 430,349 | 376,949 | |
| Other income | 12,780 | 5,590 | 23,334 | 11,195 | |
| Profit from operations | 563,115 | 476,936 | 1,093,213 | 958,172 | |
| Administrative and other operating expenses | (348,158) | (296,355) | (676,536) | (588,253) | |
| Finance costs | (11,988) | (11,125) | (23,476) | (21,993) | |
| Profit before taxation ("PBT") | 202,969 | 169,456 | 393,201 | 347,926 | |
| Income tax expenses | (49,759) | (43,923) | (96,811) | (89,239) | |
| Profit for the financial period ("PAT") | 153,210 | 125,533 | 296,390 | 258,687 | |
| Other comprehensive income, net of tax:- | | | | | |
| Item that may be reclassified | | | | | |
| subsequently to profit or loss | | | | | |
| Currency translation differences | | | | | |
| for foreign operations | (19) | (2) | (14) | - | |
| Total comprehensive income | | | | | |
| for the financial period | 153,191 | 125,531 | 296,376 | 258,687 | |
| Profit for the financial period | | | | | |
| attributable to owners of the Company | 153,210 | 125,533 | 296,390 | 258,687 | |
| | | · | · | · · | |
| Total comprehensive income | | | | | |
| attributable to owners of the Company | 153,191 | 125,531 | 296,376 | 258,687 | |
| Basic earnings per ordinary share (sen) | 1.82 | 1.49 | 3.53 | 3.08 | |

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| Uaudit As 30.06.20 RM'0 | at As at 25 31.12.2024 |
|--|---------------------------|
| ASSETS | |
| NON-CURRENT ASSETS | |
| Property and equipment 606,13 | Ť |
| Right-of-use assets 904,64 | Ť |
| Intangible assets | 7 7 |
| Deferred tax assets 12,38 | |
| 1,523,16 | 59 1,454,653 |
| CURRENT ASSETS | |
| Inventories 1,453,80 | 04 1,339,042 |
| Trade receivables 28,16 | 11 |
| Other receivables, deposits and prepayments 59,46 | |
| Cash and bank balances 835,75 | 698,100 |
| 2,377,19 | 2,106,497 |
| TOTAL ASSETS 3,900,36 | 3,561,150 |
| EQUITY AND LIABILITIES | |
| EQUITY | |
| Share capital 1,121,66 | 57 1,121,667 |
| Reserves (457,04 | |
| Retained profits 1,021,73 | |
| TOTAL EQUITY 1,686,35 | |
| LIADULTIES | |
| LIABILITIES NON-CURRENT LIABILITIES | |
| | 711 027 |
| Lease liabilities 746,03 Provision for restoration costs 61,03 | · · |
| | |
| 807,07 | 77 770,516 |
| CURRENT LIABILITIES | 026.260 |
| Trade payables 1,113,31 | |
| Other payables and accruals 59,06 Contract liability 3,30 | |
| Contract liability 3,30 Term loans - | 3,426 3,429 |
| Lease liabilities 183,15 | |
| Current tax liabilities 48,09 | |
| 1,406,93 | |
| | |
| TOTAL LIABILITIES 2,214,00 | |
| TOTAL EQUITY AND LIABILITIES 3,900,36 | 3,561,150 |
| Net assets per share attributable to owners of the company (RM) 0.200 | 0.1880 |

The condensed consolidated statements of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| | Non-Distributable → Distributable | | | | |
|-------------------------------------|-----------------------------------|-----------------------------|--|-------------------------------|---------------------------|
| | Share capital RM'000 | Merger deficit RM'000 | Currency translation reserve RM'000 | Retained profits RM'000 | Total equity RM'000 |
| Balance at 1 January 2024 | 474,506 | (457,006) | (4) | 524,079 | 541,575 |
| Profit for the financial period | - | - | - | 258,687 | 258,687 |
| Dividends | - | - | - | (100,000) | (100,000) |
| Balance at 30 June 2024 (Unaudited) | 474,506 | (457,006) | (4) | 682,766 | 700,262 |
| Balance at 1 January 2025 | 1,121,667 | (457,006) | (29) | 914,344 | 1,578,976 |
| Profit for the financial period | - | - | - | 296,390 | 296,390 |
| Foreign currency translation | - | - | (14) | - | (14) |
| Dividends | - | - | - | (189,000) | (189,000) |
| Balance at 30 June 2025 (Unaudited) | 1,121,667 | (457,006) | (43) | 1,021,734 | 1,686,352 |

The condensed consolidated statements of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| CASH FLOWS FROM OPERATING ACTIVITIES 393,201 347,926 Profit before taxation 393,201 347,926 Adjustments for:- 4 4 Amortisation of trademarks 1 # Depreciation of property and equipment 37,819 34,262 Depreciation of right-of-use assets 95,099 84,063 Equipment written off 84 @ Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (44) (67) Operating profit before working capital: (44) (67) Changes in working c | | At 30.06.2025 RM'000 | At 30.06.2024 RM'000 |
|--|--|----------------------------|----------------------------|
| Adjustments for:- 1 # Amortisation of trademarks 1 # Depreciation of property and equipment 37,819 34,262 Depreciation of right-of-use assets 95,099 84,063 Equipment written off 84 @ Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (4,41 (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital: (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in irrade and other payables | CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Amortisation of trademarks 1 # Depreciation of property and equipment 37,819 34,262 Depreciation of right-of-use assets 95,099 84,063 Equipment written off 84 @ Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (4,41 (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in | Profit before taxation | 393,201 | 347,926 |
| Depreciation of property and equipment 37,819 34,262 Depreciation of right-of-use assets 95,099 84,063 Equipment written off 84 © Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (91) (218) Gain on disposal of equipment (952) - Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital: (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in trade and other payables (8,043) (9,332) Changes in | Adjustments for:- | | |
| Depreciation of right-of-use assets 95,099 84,063 Equipment written off 84 @ Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (4,41) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Cha | Amortisation of trademarks | 1 | # |
| Equipment written off 84 @ Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (8,043) (9,332) Changes in trade and other receivables (8,043) (9,332) Changes in contract liabilities (119) 958 Changes in ontract liabilities (19) 958 Changes in amount owing by related parties (9,307) 29,091 Cash gener | Depreciation of property and equipment | 37,819 | 34,262 |
| Interest expense of financial liabilities that are not at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on derecognition due to lease termination (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 | Depreciation of right-of-use assets | 95,099 | 84,063 |
| at fair value through profit or loss 493 1,522 Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on derecognition due to lease termination (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables (80,43) (9,332) Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid< | Equipment written off | 84 | @ |
| Interest expense on lease liabilities 23,057 20,474 Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on derecognition due to lease termination (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid | Interest expense of financial liabilities that are not | | |
| Inventories written off 5,122 8,068 Unrealised loss on foreign exchange 14 - Gain on derecognition due to lease termination (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid (23,083) (21,628) Income tax paid (73,50 | at fair value through profit or loss | 493 | 1,522 |
| Unrealised loss on foreign exchange 14 - Gain on derecognition due to lease termination (91) (218) Gain on disposal of equipment (620) (425) Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- (119,884) (157,741) Changes in inventories (8,043) (9,332) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid (23,083) (21,628) Income tax paid (73,507) (64,209) Income tax refunded 233 | Interest expense on lease liabilities | 23,057 | 20,474 |
| Gain on derecognition due to lease termination(91)(218)Gain on disposal of equipment(620)(425)Interest income of financial assets that are at fair value through profit or loss(9,552)-Interest income of financial assets that are not at fair value through profit or loss(4,315)(515)Reversal of provision for restoration costs(44)(67)Operating profit before working capital changes540,268495,090Changes in working capital:- Changes in inventories(119,884)(157,741)Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Inventories written off | 5,122 | 8,068 |
| Gain on disposal of equipment(620)(425)Interest income of financial assets that are at fair value through profit or loss(9,552)-Interest income of financial assets that are not at fair value through profit or loss(4,315)(515)Reversal of provision for restoration costs(44)(67)Operating profit before working capital changes540,268495,090Changes in working capital:-(119,884)(157,741)Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Unrealised loss on foreign exchange | 14 | - |
| Interest income of financial assets that are at fair value through profit or loss (9,552) - Interest income of financial assets that are not at fair value through profit or loss (4,315) (515) Reversal of provision for restoration costs (44) (67) Operating profit before working capital changes 540,268 495,090 Changes in working capital:- Changes in working capital:- Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid (23,083) (21,628) Income tax paid (73,507) (64,209) Income tax refunded 233 - Net cash generated from operating activities | Gain on derecognition due to lease termination | (91) | (218) |
| fair value through profit or loss(9,552)-Interest income of financial assets that are not at fair value through profit or loss(4,315)(515)Reversal of provision for restoration costs(44)(67)Operating profit before working capital changes540,268495,090Changes in working capital:-(119,884)(157,741)Changes in inventories(119,884)(9,332)Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Gain on disposal of equipment | (620) | (425) |
| Interest income of financial assets that are not at fair value through profit or loss Reversal of provision for restoration costs Operating profit before working capital changes Changes in working capital:- Changes in inventories Changes in trade and other receivables Changes in trade and other payables Changes in contract liabilities Changes in amount owing by related parties Cash generated from operations Interest paid Income tax paid Net cash generated from operating activities (4,315) (515) (515) (515) (515) (515) (515) (515) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,315) (61,316) (61,3 | Interest income of financial assets that are at | | |
| at fair value through profit or loss Reversal of provision for restoration costs Operating profit before working capital changes Changes in working capital:- Changes in inventories Changes in trade and other receivables Changes in trade and other payables Changes in contract liabilities Changes in amount owing by related parties Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 160,232 17,766 119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 160,232 17,666 160,232 17,766 160,232 17,766 17,741) 160,232 17,766 17,741) | fair value through profit or loss | (9,552) | - |
| Reversal of provision for restoration costs(44)(67)Operating profit before working capital changes540,268495,090Changes in working capital:-Changes in inventories(119,884)(157,741)Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Interest income of financial assets that are not | | |
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| Changes in working capital:- Changes in inventories (119,884) (157,741) Changes in trade and other receivables (8,043) (9,332) Changes in trade and other payables 160,232 27,766 Changes in contract liabilities (119) 958 Changes in amount owing by related parties (9,307) 29,091 Cash generated from operations 563,147 385,832 Interest paid (23,083) (21,628) Income tax paid (73,507) (64,209) Income tax refunded 233 - Net cash generated from operating activities | Reversal of provision for restoration costs | (44) | (67) |
| Changes in inventories(119,884)(157,741)Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Operating profit before working capital changes | 540,268 | 495,090 |
| Changes in trade and other receivables(8,043)(9,332)Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Changes in working capital:- | | |
| Changes in trade and other payables160,23227,766Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Changes in inventories | (119,884) | (157,741) |
| Changes in contract liabilities(119)958Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Changes in trade and other receivables | (8,043) | (9,332) |
| Changes in amount owing by related parties(9,307)29,091Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Changes in trade and other payables | 160,232 | 27,766 |
| Cash generated from operations563,147385,832Interest paid(23,083)(21,628)Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Changes in contract liabilities | (119) | 958 |
| Interest paid (23,083) (21,628) Income tax paid (73,507) (64,209) Income tax refunded 233 - Net cash generated from operating activities | Changes in amount owing by related parties | (9,307) | 29,091 |
| Income tax paid(73,507)(64,209)Income tax refunded233-Net cash generated from operating activities | Cash generated from operations | 563,147 | 385,832 |
| Income tax refunded 233 - Net cash generated from operating activities | Interest paid | (23,083) | (21,628) |
| Net cash generated from operating activities | Income tax paid | (73,507) | (64,209) |
| | Income tax refunded | 233 | - |
| and balance carried forward 466,790 299,995 | Net cash generated from operating activities | | |
| | and balance carried forward | 466,790 | 299,995 |

^{# -} denotes RM837

The condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

^{@ -} denotes RM1

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CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (CONT'D)

| | At 30.06.2025 RM'000 | At 30.06.2024 RM'000 |
|--|----------------------------|----------------------------|
| Net cash generated from operating activities | | |
| and balance brought forward | 466,790 | 299,995 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Acquisition of trademarks | (1) | (3) |
| Interest received | 10,556 | 515 |
| Proceeds from disposal of equipment | 1,155 | 949 |
| Purchase of property and equipment | (64,146) | (75,297) |
| Repayment from/(Advances to) related parties | 295 | (177) |
| Withdrawal of fixed deposits with tenure more than 3 months | 100,000 | - |
| Net cash generated from/(used in) investing activities | 47,859 | (74,013) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Advances from related parties | 2,781 | 2,552 |
| Dividends paid | (189,000) | (200,000) |
| Repayment to a director | - | (411) |
| Repayment of lease liabilities | (87,335) | (77,941) |
| Repayment of term loans | (3,429) | (2,298) |
| Net cash used in financing activities | (276,983) | (278,098) |
| Net increase/(decrease) in cash and cash equivalents | 237,666 | (52,116) |
| Cash and cash equivalents at the beginning of financial period | 498,100 | 137,571 |
| Currency translation differences | (14) | - |
| Cash and cash equivalents at the end of financial period | 735,752 | 85,455 |

For the purpose of statements of cash flows, cash and cash equivalents are presented net of fixed deposit with tenure more than three months as follows:-

| | At 30.06.2025 RM'000 | At 30.06.2024 RM'000 |
|--------------------------|----------------------------|----------------------------|
| Cash and bank balances | 128,194 | 85,455 |
| Highly liquid investment | 607,558 | - |
| | 735,752 | 85,455 |

The condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

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(Incorporated in Malaysia)

UNAUDITED INTERIM FINANCIAL REPORT FOR THE SECOND QUARTER ENDED 30 JUNE 2025

NOTES TO THE INTERIM FINANCIAL REPORT

1. BASIS OF PREPARATION

The interim financial report of 99 Speed Mart Retail Holdings Berhad ("99 Holdings" or "the Company") and its subsidiaries (collectively, "the Group") is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS") 134: Interim Financial Reporting issued by the Malaysian Accounting Standards Board, Paragraph 9.22 and Appendix 9B of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

The interim financial report should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial report.

The interim financial report is presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

2. MATERIAL ACCOUNTING POLICIES

The accounting policies adopted by the Group in the preparation of this interim financial report are consistent with those used in the audited financial statements for the financial year ended 31 December 2024 except for the adoption of the new standards and amendments to the MFRSs as disclosed below:-

New MFRS adopted during the financial period:-

Title Effective Date

Amendments to MFRS 121: Lack of Exchangeability

1 January 2025

The adoption of the above amendments to MFRSs do not have a material impact on the financial statements of the Group.

3. AUDITORS' REPORT

The audited financial statements for the financial year ended 31 December 2024 was not subject to any qualifications.

4. SEASONALITY OR CYCLICALITY

The business of the Group typically experiences higher customer traffic and sales revenue during weekends, festive and promotional periods.

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NOTES TO THE INTERIM FINANCIAL REPORT

5. UNUSUAL ITEMS AFFECTING ASSETS, LIABILITIES, EQUITY, NET INCOME OR CASH FLOWS

There were no unusual items affecting assets, liabilities, equity, net income or cash flows of the Group during the current quarter and financial period under review.

6. SIGNIFICANT ESTIMATES AND MATERIAL CHANGES IN ESTIMATES

There were no changes in estimates that have had any material effect for the financial period under review.

7. DEBT AND EQUITY SECURITIES

There were no debt and equity securities issued during the financial period under review.

8. DIVIDEND PAID

On 15 May 2025, the Board of Directors declared a first interim dividend of RM0.0225 per ordinary share amounting to approximately RM189.0 million in respect of the financial year ending 31 December 2025, which was paid on 9 June 2025 to shareholders whose name appeared in the Record of Depositors of the Company at the close of business on 29 May 2025.

9. SEGMENT INFORMATION

Information about operating segment has not been reported separately as the Group's revenue, profit or loss, assets and liabilities are mainly confined to a single operating segment, namely retail of consumable merchandise and other household products.

10. PROPERTY AND EQUIPMENT

a) Acquisitions and disposals

During the 6 months ended 30 June 2025, the Group acquired property and equipment at costs of RM68.3 million (30.06.2024 - RM75.7 million). The assets acquired comprise of land and buildings, furniture, fittings and office equipment, racks, roll cages, shop and warehouse equipment, renovation, signboard, solar system, motor vehicles and capital work-in-progress.

There were no material disposals of property and equipment during the financial period under review.

b) Valuation

There was no valuation of the property and equipment for the financial period under review.

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11. MATERIAL EVENT SUBSEQUENT TO THE REPORTING PERIOD

There was no material event subsequent to the end of the current quarter up to the date of the interim financial report.

12. CHANGES IN THE COMPOSITION OF THE GROUP

There were no changes in the composition of the Group during the current financial period under review.

13. CONTINGENT LIABILITIES

The Group has a bank guarantee of RM11,000,000 as at 30 June 2025 as a security deposit in favour of a utility provider.

14. CAPITAL COMMITMENTS

The Group's capital commitments (being the contracted capital expenditures) are as follows:-

| | 30.06.2025 RM'000 |
|---------------------------------------|----------------------|
| Contracted but not provided for:- | |
| Acquisition of property and equipment | 50,349 |
| Construction of property | 11,406 |
| | 61,755 |

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15. SIGNIFICANT RELATED PARTY TRANSACTIONS

| | INDIVIDUAL 3 months 30.06.2025 RM'000 | | CUMULATIVI 6 months 30.06.2025 RM'000 | |
|--|--|---------|--|---------|
| <u>Transactions with related parties in which certain</u> <u>directors have substantial financial interests:</u> | | | | |
| - Administrative expenses | 835 | 1,581 | 3,613 | 4,842 |
| - Lease expense | 401 | 336 | 795 | 661 |
| - Maintenance and merchant charges expense | 1,405 | 965 | 2,794 | 2,076 |
| - Purchase of equipment | 133 | 2,429 | 907 | 2,717 |
| - Purchase of goods | 21,842 | 18,685 | 43,273 | 40,466 |
| - Marketing, commissions and incentives | ,- | | ,=. • | , |
| income received | (2,120) | (2,217) | (4,441) | (4,226) |
| - Disposal of equipment | - | (42) | - | (332) |
| - Operating lease income | (96) | (96) | (191) | (184) |
| - Sale of goods | (269) | (381) | (483) | (763) |
| Transactions with related parties in which certain directors' close family members have substantial financial interests: | | | | |
| - Administrative expenses | 29 | 36 | 60 | 70 |
| - Lease expense | 20 | 20 | 40 | 40 |
| - Maintenance expense | - | - | - | 5 |
| - Printing and stationery | 120 | 110 | 228 | 261 |
| - Purchase of equipment | 1,702 | 793 | 3,136 | 1,178 |
| - Purchase of goods | 25,597 | 22,234 | 51,372 | 51,452 |
| - Transportation charges | 72 | 88 | 154 | 130 |
| - Incentives income received | (861) | (128) | (1,919) | (589) |
| - Sale of goods | - | - | (6) | - |
| Transactions with certain directors: | | | | |
| - Lease expense | 68 | 68 | 136 | 136 |
| - Disposal of equipment | - | - | - | (210) |
| - Sale of goods | - | - | (5) | - |

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NOTES TO THE INTERIM FINANCIAL REPORT

16. REVIEW OF PERFORMANCE OF THE GROUP

16.1 Review of Current Quarter Performance versus Corresponding Quarter Last Year (2025-Q2 vs 2024-Q2)

The Group registered revenue of RM2,707.8 million for 2025-Q2, representing an increase of RM287.9 million or 11.9% compared with 2024-Q2, mainly driven by outlet network expansion and increased transaction volumes, benefitting from stronger consumer purchasing power following the recent minimum wage increase and government social assistance initiative. The Group opened a net addition of 248 new outlets year-on-year ("Y-o-Y"), bringing the total outlet count to 2,894 as of 30 June 2025. The total sales transactions rose by 13.2% to 128.9 million in 2025-Q2, with a slightly smaller basket size of RM21.0 in 2025-Q2 compared to RM21.3 in 2024-Q2.

Our bulk sales e-commerce platform, which expanded into the East Coast region in May 2025, contributed approximately RM11.8 million in incremental revenue compared with 2024-Q2. The increased revenue resulted in a 13.0% rise in GP to RM325.0 million, accompanied by a consistent GP margin of 12.0% in 2025-Q2.

Other operating income which includes product display allowance, distribution centre ("DC") allowance and marketing allowance, grew by 22.6% to RM225.3 million in 2025-Q2 largely attributable to the increase in product display, aligned with the expansion of the outlet network. The increase in other income is mainly due to the interest income earned from the deposits placement using the IPO proceeds.

Administrative and other operating expenses rose by 17.5% to RM348.2 million, due to higher depreciation of assets driven by the expansion of the outlet network as well as the impact of minimum wage adjustment effective from 1 February 2025.

As a result of the foregoing, the Group reported PBT and PAT of RM203.0 million and RM153.2 million respectively in 2025-Q2, representing an increase of 19.8% and 22.0% respectively. The PBT and PAT margins for the quarter stood at 7.5% and 5.7% respectively, up by 0.5% compared with 2024-Q2, partially due to higher other operating income and improved utility cost efficiency driven by the adoption of energy-efficient equipment.

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NOTES TO THE INTERIM FINANCIAL REPORT

16. REVIEW OF PERFORMANCE OF THE GROUP (CONT'D)

16.2 Review 6 Months Period Performance versus Corresponding Period Last Year (2025-1H vs 2024-1H)

Cumulative revenue for 2025-1H was RM5,319.4 million, reflecting an increase of RM473.6 million or 9.8% compared with 2024-1H. Revenue growth was mainly driven by positive contributions from new outlets, which grew by 9.4% Y-o-Y, resulting in a corresponding 10.5% Y-o-Y increase in total transaction volume to 248.4 million and a basket size of RM21.4 in 2025-1H. The bulk sales e-commerce platform continued to gain strong traction among consumers, contributing approximately RM21.4 million in incremental revenue in 2025-1H.

The revenue increase led to a 12.2% rise in GP, reaching RM639.5 million in 2025-1H, while the GP margin remained consistent at 12.0%.

Other operating income rose by 14.2% to RM430.3 million, mainly driven by higher product display income in line with the outlet expansion. Other income increased by RM12.1 million or 108.4% mainly contributed by the interest income earned from deposits placement using proceeds from the IPO.

Administrative and other operating expenses increased by 15.0%, reaching RM676.5 million in 2025-1H, mainly due to higher depreciation from new outlet and warehouse assets and assets replacement, as well as increase in staff cost resulting from the recent minimum wage adjustment and its cascading effect on the overall salary structure.

Consequently, the Group reported PBT and PAT of RM393.2 million and RM296.4 million respectively in 2025-1H, representing an increase of 13.0% and 14.6% respectively. The PBT and PAT margins increased marginally, reaching 7.4% and 5.6% respectively for the period.

17. COMPARISON WITH IMMEDIATE PRECEDING QUARTER'S RESULTS (2025-Q2 vs 2025-Q1)

The Group's revenue in 2025-Q2 increased by RM96.3 million or 3.7% compared with the immediate preceding quarter. This growth was mainly driven by the net addition of 61 new outlets during the quarter and higher transaction volumes supported by increased consumer spending power.

Correspondingly, the PAT stood at RM153.2 million in 2025-Q2, 7.0% higher than the preceding quarter mainly attributed to the higher revenue and other operating income.

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18. PROSPECTS FOR THE GROUP

As part of our ongoing commitment to affordability and community support, we are pleased to launch the enduring "4 items for RM10" series, with dedicated Everyday Value Zones in our retail outlets nationwide, featuring at least 40 curated items spanning a broad range of categories—including food and beverages, personal care, and household essentials. The selection will be refreshed regularly to ensure continued relevance and value, helping cost-conscious households manage their daily needs more affordably.

In line with our Near and Save ethos, we have also extended our operating hours nationwide, effective 1 July 2025. Our outlets now open from 9:00 AM, offering greater convenience and accessibility to all customers. Since its introduction, this initiative has received encouraging responses from customers. These efforts reflect our steadfast focus on delivering everyday value while enhancing the overall shopping experience for every community we serve.

While firmly rooted in its core markets, the Group continually explores potential growth opportunities in regional and international markets that align with its capabilities, brand positioning, and long-term vision. The Group maintains an opportunistic yet strategic outlook when it comes to business expansion beyond domestic borders. This approach allows the Group to remain agile and responsive to evolving market dynamics, while unlocking new customer segments and revenue streams, ultimately reinforcing long-term value creation for our stakeholders.

On the environmental, social, and governance (ESG) front, we continue to implement energy-efficient initiatives, including the installation of solar photovoltaic systems at our outlets and DC, the use of green-engine or electric delivery trucks, and the retrofitting of outlets with inverter air-conditioning units and non-heated glass freezers. As part of our commitment to environmental sustainability, we are confident that these efforts will not only contribute to a greener planet but also generate long-term economic value through gradually visible cost savings in utilities and maintenance—ultimately optimising the Group's profitability.

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NOTES TO THE INTERIM FINANCIAL REPORT

19. PROFIT FORECAST AND PROFIT GUARANTEE

The Group has not issued any profit forecast or profit guarantee in any form of public documentation and announcement.

20. PROFIT BEFORE TAXATION

Profit before taxation for the current quarter and current financial period is arrived at after charging/(crediting):-

| | INDIVIDUAL QUARTER 3 months ended | | CUMULATIVE 6 months | • |
|--|------------------------------------|----------------------|----------------------|----------------------|
| | 30.06.2025 RM'000 | 30.06.2024 RM'000 | 30.06.2025 RM'000 | 30.06.2024 RM'000 |
| Amortisation of trademarks | * | ٨ | 1 | # |
| Depreciation of property and equipment | 19,452 | 17,609 | 37,819 | 34,262 |
| Depreciation of right-of-use assets | 48,502 | 42,625 | 95,099 | 84,063 |
| Equipment written off | - | - | 84 | @ |
| Interest expense of financial liabilities that | | | | |
| are not at fair value through profit or loss | 239 | 762 | 493 | 1,522 |
| Interest expense on lease liabilities | 11,749 | 10,366 | 23,057 | 20,474 |
| Inventories written off | 2,483 | 3,999 | 5,122 | 8,068 |
| Unrealised loss on foreign exchange | 14 | - | 14 | - |
| Gain on derecognition due to lease termination | (18) | (97) | (91) | (218) |
| Gain on disposal of equipment | (305) | (388) | (620) | (425) |
| Interest income of financial assets that | | | | |
| are at fair value through profit or loss | (5,815) | - | (9,552) | - |
| Interest income of financial assets that | | | | |
| are not at fair value through profit or loss | (1,793) | (244) | (4,315) | (515) |
| Reversal of provision for restoration costs | - | (23) | (44) | (67) |

^{* -} denotes RM330

^{^ -} denotes RM437

^{# -} denotes RM837

^{@ -} denotes RM1

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21. INCOME TAX EXPENSE

| | INDIVIDUAL QUARTER 3 months ended | | CUMULATIV 6 month | • |
|---------------------------------------|-----------------------------------|----------------------|----------------------|----------------------|
| | 30.06.2025 RM'000 | 30.06.2024 RM'000 | 30.06.2025 RM'000 | 30.06.2024 RM'000 |
| Current tax: | | | | |
| - for the financial period | 49,147 | 44,151 | 96,496 | 90,264 |
| Deferred tax: | | | | |
| - for the financial period | 612 | (22) | 135 | (847) |
| - (over)/underprovision of tax in the | | | | |
| financial year | - | (206) | 180 | (178) |
| | 612 | (228) | 315 | (1,025) |
| Income tax expense | 49,759 | 43,923 | 96,811 | 89,239 |

22. STATUS OF CORPORATE PROPOSAL

There was no corporate proposal announced but not completed as at the date of this interim financial report.

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23. UTILISATION OF PROCEEDS FROM THE PUBLIC ISSUE

The status of utilisation of proceeds from the public issue as at 30 June 2025 is as follows:-

| Details of use of proceeds | Estimated timeframe for use of proceeds from date of listing | Initial proposed utilisation RM '000 | Actual utilisation RM '000 | Deviation ⁽¹⁾ RM '000 | Balance unutilised RM '000 |
|--|--|--|-------------------------------------|--|-------------------------------------|
| Outlet and distribution centres expenditure | | | | | |
| (i) Expansion of network of outlets | Within 36 months | 389,000 | (106,673) | - | 282,327 |
| (ii) Establishment of new distribution centres | Within 36 months | 100,000 | (2,900) | - | 97,100 |
| (iii) Purchase of delivery trucks | Within 36 months | 55,000 | (5,289) | - | 49,711 |
| (iv) Upgrading of existing outlets | Within 36 months | 47,600 | (10,842) | - | 36,758 |
| Repayment of existing bank borrowings | Within 6 months | 45,000 | (45,000) | - | - |
| Defray fees and expenses for the public issue | Within 6 months | 23,400 | (21,183) | (2,217) | - |
| | | 660,000 | (191,887) | (2,217) | 465,896 |

The utilisation of proceeds as disclosed above should be read in conjunction with the Propectus of the Company dated 15 August 2024.

Note:

24. MATERIAL LITIGATION

There is no material litigation for the current financial period to date.

⁽¹⁾ The actual listing expenses are lower than budgeted, hence the excess amount not utilised for listing expenses were used to fund general working capital requirements.

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25. EARNINGS PER SHARE

| | | INDIVIDUAL QUARTER 3 months ended | | E QUARTER s ended |
|--|------------|------------------------------------|------------|----------------------|
| | 30.06.2025 | 30.06.2024 | 30.06.2025 | 30.06.2024 |
| Profit for the financial period attributable to owners of the Company (RM'000) | 153,210 | 125,533 | 296,390 | 258,687 |
| Weighted average number of ordinary shares ('000) ⁽¹⁾ | 8,400,000 | 8,400,000 | 8,400,000 | 8,400,000 |
| Basic earnings per ordinary share (sen) | 1.82 | 1.49 | 3.53 | 3.08 |

Note:

26. COMPARATIVE FIGURES

The following comparative figures have been reclassified to conform with the presentation of the current financial period:-

| | | INDIVIDUAL QUARTER 3 months ended | | CUMULATIVE QUARTER 6 months ended | |
|---|-------------------------------------|-----------------------------------|-------------------------------------|--------------------------------------|--|
| Group | As previously reported RM'000 | | As previously reported RM'000 | As restated RM'000 | |
| For the financial period ended 30 June 2024 | | | | | |
| Statements of Profit and Loss | | | | | |
| and Other Comprehensive Income (Extract) | | | | | |
| Revenue | 2,418,880 | 2,419,897 | 4,843,740 | 4,845,757 | |
| Cost of sales | (2,184,887) | (2,132,373) | (4,370,503) | (4,275,729) | |
| Other operating income | 237,353 | 183,822 | 473,740 | 376,949 | |

- (a) For the 6 months financial period ended 30 June 2024, target incentive income amounted to approximately RM94.8 million was recognised as a component of other operating income in the statements of profit or loss and other comprehensive income. This income is reclassified to set off against the cost of goods sold to be consistent with the current period's presentation.
- (b) For the 6 months financial period ended 30 June 2024, the "Speedpoint Services" commission income amounted to approximately RM2.0 million was recognised as a component of other operating income in the statements of profit or loss and other comprehensive income. This income is reclassified as revenue to be consistent with the current period's presentation.

⁽¹⁾ Based on number of ordinary shares of 8,400,000,000 after completion of the IPO of the Company.